Financial statements of The YMCAs of Québec

December 31, 2018

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Independent Auditor's Report

To the Members of The YMCAs of Québec

Opinion

We have audited the financial statements of The YMCAs of Québec (the "YMCA"), which comprise the statement of financial position as at December 31, 2018, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the YMCA as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the Audit of the Financial Statements section of our report. We are independent of the YMCA in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, in the Community Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the Community Report prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the YMCA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the YMCA or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the YMCA's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the YMCA's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the YMCA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the YMCA to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

March 20, 2019

¹ CPA auditor, CA, public accountancy permit No. A120628

	Notes	2018	2017
		\$	\$
Revenue			20 255 472
Program activities		29,848,563	29,265,170
Grants for programs		21,207,749	19,873,421
Rent		1,602,418	1,635,732
Grants for installations		1,915,939	1,774,401
Grants for installations – interest		193,299	240,905 1,035,251
Donations from the YMCAs of Québec Foundation Centraide of Greater Montreal		1,185,891	
Investment revenue		1,786,248	1,618,852
investment revenue		167,478	98,884
		57,907,585	55,542,616
Expenses			
Salaries and social benefits		33,676,984	30,423,265
Program expenses		4,991,315	4,595,958
Repairs and replacements, maintenance supplies			
and service contracts		6,408,339	5,420,111
Heat and electricity		1,657,672	1,637,890
Rent		1,138,090	1,124,927
Office expenses		966,337	970,439
Professional fees		1,449,182	1,037,128
Advertising expenses		739,946	642,059
Employees expenses and development		791,708	642,264
Insurance and taxes		788,398	759,895
Bank charges		346,998	323,732
YMCA Canada fees and other dues		686,882	629,888
Bad debts		141,578	143,716
Other expenses		344,696	106,154
		54,128,125	48,457,426
Excess of revenue over expenses before the following items		3,779,460	7,085,190
Tollowing items		3,779,400	7,005,190
Interest on mortgage loans and other financing costs		(310,436)	(376,746)
Amortization of capital assets		(3,304,786)	(3,421,445)
Amortization of deferred contributions related to		(, , , ,	(, , , ,
capital assets	8	1,530,294	1,522,578
Excess of revenue over expenses before the change in fair value of interest rate swap agreements and the write-off of the advance receivable from the YMCAs of Québec Foundation		1,694,532	4,809,577
		, ,	, ,
Change in fair value of interest rate swap agreements		12,775	150,216
Write-off of the advance receivable from the YMCAs of Québec Foundation		_	(1,118,727)
Excess of revenue over expenses		1,707,307	
Excess of revenue over expenses		1,/0/,30/	3,841,066

	Invested in capital and intangible assets	Internally restricted	Unrestricted	Total
	\$	\$	\$	\$
Balance, December 31, 2016 Excess (deficiency) of	10,780,632	_	3,637,962	14,418,594
revenue over expenses	$(1,748,651)^{(1)}$	_	5,589,717	3,841,066
Investment in capital and intangible assets	2,323,501 ⁽²⁾	_	(2,323,501)	_
Transfer	_	2,000,000	(2,000,000)	_
Balance, December 31, 2017 Excess (deficiency) of	11,355,482 ⁽³⁾	2,000,000	4,904,178	18,259,660
revenue over expenses Investment in capital and	(1,762,405)(1)	_	3,469,712	1,707,307
intangible assets	3,455,378 ⁽²⁾	_	(3,455,378)	_
Balance, December 31, 2018	13,048,455 ⁽³⁾	2,000,000	4,918,512	19,966,967

	2018	2017
	\$	\$
(1) Command of		
(1) Composed of: Amortization of capital assets	(2 204 796)	(3,421,445)
Amortization of capital assets Amortization of intangible assets	(3,304,786) (688)	(3,421,443)
Amortization of deferred contributions related to capital	(000)	
assets	1,530,294	1,522,578
Change in fair value of interest rate swap agreements	12,775	150,216
	(1,762,405)	(1,748,651)
		_
(2) Composed of:		
Receipt of grants receivable	(1,379,640)	(1,332,885)
Additions to capital assets	2,300,763	1,891,859
Additions to intangible assets	814,691	648,559
Repayment of debt Increase in debt	2,441,738 (605,200)	1,806,874 (520,483)
Increase in debt Increase in deferred contributions related to capital assets	(116,974)	(170,423)
Therease in deterred contributions related to capital assets	3,455,378	2,323,501
	2,100,010	_/0_0/00_
(3) Composed of:		
Short-term grants receivable	1,351,883	1,379,640
Long-term grants receivable	2,958,869	4,310,752
Interest rate swap agreements	3,925	(8,850)
Capital assets	32,597,886	33,601,909
Intangible assets	1,796,995	982,992
Current portion of debt	(1,945,648)	(1,936,332)
Debt	(6,312,053)	(8,157,907)
Deferred contributions related to capital assets	(17,403,402)	(18,816,722)
	13,048,455	11,355,482

	Notes	2018	2017
		\$	\$
Assets			
Current assets Cash		1 507 157	1,368,857
Investments	3	1,507,157 7,727,657	7,687,210
Accounts receivable	4	2,764,752	3,375,072
Grants receivable	7	1,351,883	1,379,640
Amount receivable from the YMCAs of Québec	,	_,,	_//
Foundation	10	1,049,724	1,023,553
Supplies and prepaid expenses		893,688	627,646
		15,294,861	15,461,978
Investments	3	1,519,905	1,541,811
Grants receivable	7	2,958,869	4,310,752
Interest rate swap agreements		3,925	_
Capital assets	5	32,597,886	33,601,909
Intangible assets	6	1,796,995 54,172,441	982,992 55,899,442
		54,172,441	55,899,442
Liabilities Current liabilities Accounts payable and accrued liabilities		4,740,331	5,090,576
Deferred revenue related to program activities		2,177,292	1,726,132
Deferred revenue – other		1,626,748	1,903,263
Current portion of debt	7	1,945,648	1,936,332
	,	10,490,019	10,656,303
		_0,,	_0,000,000
Debt	7	6,312,053	8,157,907
Deferred contributions related to capital assets	8	17,403,402	18,816,722
Interest rate swap agreements		_	8,850
		34,205,474	37,639,782
Commitments	12		
Net assets			
Invested in capital and intangible assets		13,048,455	11,355,482
Internally restricted	13	2,000,000	2,000,000
Unrestricted		4,918,512	4,904,178
		19,966,967	18,259,660
		54,172,441	55,899,442

Approved by the Board	A HA	
	700 Carles	, Director
	100 UMF	, Directo

	Notes	2018	2017
		\$	\$
Operating activities			
Excess of revenue over expenses		1,707,307	3,841,066
Adjustments for:			, ,
Change in fair value of investments		24,202	13,111
Amortization of capital assets		3,304,786	3,421,445
Amortization of intangible assets		688	_
Amortization of deferred contributions related to capital assets		(1,530,294)	(1,522,578)
Change in fair value of interest rate swap agreements		(12,775)	(150,216)
Write-off of the advance receivable from the YMCAs			1 110 727
of Québec Foundation		2 402 014	1,118,727
		3,493,914	6,721,555
Changes in non-cash operating working capital items	11	168,678	(1,067,093)
		3,662,592	5,654,462
Investing activities Increase in the amount receivable from the YMCAs of			
Québec Foundation		(26,171)	(104,451)
Investments acquisition		(42,743)	(5,091,502)
Additions to capital assets		(2,300,763)	(1,891,859)
Additions to intangible assets	11	(209,491)	(128,076)
		(2,579,168)	(7,215,888)
Einamaina activities			
Financing activities Receipt of grants receivable		1,379,640	1,332,885
Repayment of long term debt	11	(2,441,738)	(1,806,874)
Increase in deferred contributions related to capital	11	(2,441,750)	(1,000,074)
assets		116,974	170,423
		(945,124)	(303,566)
Net increase (decrease) in cash		138,300	(1,864,992)
Cash, beginning of year		1,368,857	3,233,849
Cash, end of year		1,507,157	1,368,857

1. Status and nature of activities

The YMCAs of Québec (the "YMCA") is a registered charity committed to the fulfilment of people in spirit, mind and body, and to the development of self-reliance in the individual, family and to the community.

Through its actions, programs and services, the YMCA reflects the needs and aspirations of communities and works with individuals and local communities in developing countries to achieve social justice and control of their environment.

The YMCA is incorporated under Part III of the *Companies Act* (Québec) and is a registered charity under the *Income Tax Act*.

2. Accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Revenue recognition

The YMCA follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions related to capital assets are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired capital assets.

The revenue related to the program activities is recognized when the underlying services to such income were made.

Financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the YMCA becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost, except for investments that are recognized at fair value at the date of the financial statements. Fair value fluctuations, which include interest earned, accrued interests, realized gain and loss and unrealized gain and loss, are included in the investment revenue.

Transaction costs related to financial instruments measured at fair value are expensed as incurred. Transaction costs related to the other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of operations as interest income or expense.

With respect to financial assets measured at amortized cost, the YMCA recognizes in the statement of operations an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of operations in the period the reversal occurs.

2. Accounting policies (continued)

Interest rate swap agreements

The YMCA uses interest rate swap agreements to manage the interest rate risk related to bank acceptances. The YMCA has chosen not to prepare the documentation necessary for the application of hedge accounting.

Therefore, the interest rate swap agreements have been recorded at fair value as a liability in the statement of financial position. The fair value is determined based on stock quotes and prices obtained from financial institutions for identical or similar derivative financial instruments. Changes in the fair value of interest rate swap agreements are presented in the statement of operations as a change in fair value of interest rate swap agreements.

Supplies

Supplies are valued at the lower of cost or replacement value. The first-in, first-out method is used in the calculation of the cost.

Capital assets

Capital assets are recorded at cost and are amortized over their estimated useful lives using the straight-line method over the following periods:

Buildings 25 and 40 years
Leasehold improvements Over the term of the lease
Major renovations 10 years
Vehicles, furniture and equipment 3 to 5 years

Intangible assets

Intangible assets are composed of a registration software and of another software. They are recorded at cost and are amortized over their estimated useful life using the straight-line method over a period of five years. Amortization of the registration software will begin when it is put into service.

Deferred revenue related to program activities

Deferred revenue related to program activities relate to community development programs that are government funded, to contributions from various donors and to donations from the YMCAs of Québec Foundation.

Deferred revenue - other

Other deferred revenue relate to amounts received for which services will be rendered during the next year.

Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

3. Investments

	2018	2017
	\$	\$
Term deposit, 1.05%, maturing in February 2020 (as at December 31, 2017: 1.05%, maturing in August 2018) Guaranteed investment certificates, 1.90% to 2.10%, maturing until October 2019 (as at December 31, 2017: 0.89% to	100,000	100,000
1.37%, maturing until December 2018)	5,029,160	5,020,202
Diversified mutual funds	4,118,402	4,108,819
	9,247,562	9,229,021
Current portion	7,727,657	7,687,210
	1,519,905	1,541,811

4. Accounts receivable

	2018	2017
	\$	\$
Clients	283,234	179,226
Allowance for doubtful accounts	(93,700)	(72,100)
	189,534	107,126
Accrued interest receivable on subsidized debts	114,462	149,519
Funders for community programs and others	2,460,756	3,118,427
	2,764,752	3,375,072

5. Capital assets

Lands
Buildings, leasehold
improvements and
major renovations
Vehicles, furniture and
equipment

		2018	2017
Cost	Accumulated amortization	Net book value	Net book value
\$	\$	\$	\$
2,601,730	_	2,601,730	2,601,730
84,272,733	55,460,645	28,812,088	29,895,881
9,916,553	8,732,485	1,184,068	1,104,298
96,791,016	64,193,130	32,597,886	33,601,909

6. Intangible assets

Registration software Other software

		2018	2017
Cost	Accumulated amortization	Net book value	Net book value
\$	\$	\$	\$
1,712,105 85,578	_ 688	1,712,105 84,890	982,992 —
1,797,683	688	1,796,995	982,992

7. Debt

Bankers' acceptances related to the Cartierville YMCA Center Note payable related to the Cartierville YMCA Center Du Parc YMCA Center mortgage loan Loan from YMCA Canada

Current portion
Long-term portion

2018	2017
\$	\$
4,737,431	5,172,682
2,609,140	3,400,891
426,179	920,790
484,951	599,876
8,257,701	10,094,239
1,945,648	1,936,332
6,312,053	8,157,907

Principal payments required in each of the forthcoming years are as follows:

\$

2019	1,945,648
2020	5,296,463
2021	1.015.590

Bankers' acceptances related to the Cartierville YMCA Center

Under a credit agreement, the YMCA obtained, on March 31, 2010, credit facilities of an initial amount of \$7,000,000 and \$964,000 for periods of seven and five years, respectively, allowing it to borrow amounts in the form of discounted bankers' acceptances for a term varying from one month to one year. These credit facilities in the amount of \$5,552,770 and \$486,587 were renewed during the year ended December 31, 2015, and mature on November 30, 2020, and June 30, 2020. The discounted bankers' acceptances related to the Cartierville YMCA Center held as at December 31, 2018, have a term of one month, nominal values of \$4,750,554 and \$166,877, bear interest at an effective rate of 2.15% plus stamping fees of 0.93%, and matured on January 30, 2019. To protect against the risk of potential interest rate fluctuations on these bankers' acceptances, the YMCA has entered into interest rate swap agreements.

These derivative contracts are as follows:

(a) Initial nominal amount of \$5,552,770, periodically reduced based on a predetermined schedule until its expected maturity on November 30, 2020, bearing interest at a fixed rate of 3.08% in exchange for receiving a variable interest rate based on the one-month CDOR rate. Of this amount, an initial amount of \$1,957,430 is subsidized by an external organization;

7. Debt (continued)

Bankers' acceptances related to the Cartierville YMCA Center (continued)

(b) Nominal amount of \$486,587, periodically reduced based on a predetermined schedule until its expected maturity on June 30, 2020, bearing interest at a fixed rate of 3.08% in exchange for receiving a variable interest rate based on the one-month CDOR rate.

To maintain this financing, the YMCA must satisfy financial ratios related to debt service coverage and minimum net assets. The YMCA was in compliance with these ratios as at December 31, 2018.

Note payable related to the Cartierville YMCA Center

This note payable bears interest at 4.77%, repayable in monthly principal instalments of \$953,973, including interest and matures in January 2021.

A grant from the ministère de l'Éducation et de l'Enseignement supérieur for this project will repay the loan.

To maintain this financing, the YMCA must satisfy the same financial ratios as those of the bankers' acceptances related to the Cartierville YMCA Center. As at December 31, 2018, the YMCA was in compliance with these ratios.

Du Parc YMCA Center mortgage Ioan

The YMCA has a mortgage loan for which the YMCA has signed an agreement with a donor organization (the "Organization"). The Organization has agreed to pay for the mortgage loan (capital and interest) associated with the construction of the Du Parc YMCA Center. The mortgage loan bears interest at 3.63% and matures in October 2019.

Loan from YMCA Canada

YMCA Canada made a loan to the YMCA as part of a project to replace the registration software. The outstanding balance is non-interest bearing and is repayable in variable monthly instalments maturing in 2021.

Grants receivable relating to subsidized debts

The balance of the grants receivable related to the subsidized debts, in the amount of \$4,310,752 (\$5,960,392 in 2017), is as follows:

	2018	2017
	\$	\$
Short-term grants receivable	1,351,883	1,379,640
Long-term grants receivable	2,958,869	4,310,752

The donor organizations have also agreed to pay the interest on the portion of the loans covered by the grants. The subsidized interest expense amounts to \$193,299 (\$240,905 in 2017).

8. Deferred contributions related to capital assets

Deferred contributions related to capital assets represent restricted contributions from the YMCAs of Québec Foundation, government organizations, the City of Montréal and a private company. These contributions relate primarily to the buildings of the Cartierville YMCA Center, the Du Parc YMCA Center, the Downtown YMCA Center, the West Island YMCA Center, the YMCA Kanawana Camp and the improvements of a daycare. Changes in deferred contribution balances are as follows:

Balance, beginning of year Contributions received Amortization for the year Balance, end of year

2018	2017
\$	\$
18,816,722	20,168,877
116,974	170,423
(1,530,294)	(1,522,578)
17,403,402	18,816,722

9. Letter of guarantee

Under an agreement between the City of Montréal and the Downtown YMCA Center, the YMCA issued a \$100,000 letter of guarantee in favour of the City of Montréal. This letter of guarantee expires in 2019, and is secured by a term deposit of the same amount.

10. The YMCAs of Québec Foundation

The financial statements do not include the assets, liabilities and activities of the YMCAs of Québec Foundation (the "Foundation"). The Foundation was established to perform the fundraising activities of the YMCA; therefore, the YMCA has an economic interest in the Foundation.

During the year, the YMCA recorded revenue of \$1,185,891 (\$1,035,251 in 2017), deferred contributions related to capital assets of \$18,615 (\$118,823 in 2017) and deferred revenue related to program activities by \$402,467 (\$237,851 in 2017), for a total of \$1,606,973 (\$1,391,925 in 2017) from the Foundation.

These transactions were carried out in the normal course of business and measured at the exchange amount, which is the amount of the consideration established and agreed to by the parties.

The following table is a summary of the Foundation's financial position as at December 31, 2018, and the results of its operations for the year ended December 31, 2018:

	2018	2017
	\$	\$
Financial position		
Total assets	7,039,094	7,362,499
Total liabilities	1,722,678	1,915,190
Total fund balances	5,316,416	5,447,309

Liabilities include a total amount of \$1,049,724 (\$1,023,553 in 2017) payable to the YMCA.

10. The YMCAs of Québec Foundation (continued)

	2018	2017
	\$	\$
Results of operating activities		
Fund balances, beginning of year	5,447,309	4,637,696
		_
Total revenue, excluding endowment contributions	2,438,633	3,134,213
Endowment contributions	41,102	35,866
Total expenses and donations	(2,610,628)	(2,360,466)
Net (decrease) increase in fund balances	(130,893)	809,613
Fund balances, end of year	5,316,416	5,447,309

11. Additional information to the statement of cash flows

Changes in non-cash operating working capital items

	2018	2017
	\$	\$
Accounts receivable	610,320	(925,979)
Supplies and prepaid expenses	(266,042)	(64,314)
Accounts payable and accrued liabilities	(350,245)	639,265
Deferred revenue related to program activities	451,160	(533,844)
Deferred revenue – other	(276,515)	(182,221)
	168,678	(1,067,093)

Non-cash transactions

Acquisition of intangible assets was financed by a new debt for an amount of \$605,200 (\$520,483 in 2017).

12. Commitments

The YMCA is committed to leasing premises under leases and has signed service contracts with suppliers expiring through 2023. Future payments will total \$14,111,292 and include the following amounts over the forthcoming years.

\$

	т.
2019	4,880,507
2020	4,162,841
2021	3,254,093
2022	1,711,163
2023	102,688

13. Internally restricted net assets

These internally restricted net assets represent the resources reserved by the Board of Directors for the realization of certain investment projects in the real estate portfolio of the YMCA.

14. Financial assistance

As part of its charitable mission, the YMCA provides a financial assistance program to individuals who meet specific criteria. The access for all program gives individuals with limited financial resources access to community or fitness activities at a reduced fee. The amount of financial assistance provided in 2018 is \$1,275,129 (\$1,160,631 in 2017).

15. Financial instruments

Because of its financial assets and liabilities, the YMCA is exposed to the following risks related to the use of financial instruments:

Credit risk

In the normal course of business, the YMCA grants credit to members and maintains allowances for potential bad debt, if applicable.

Market risk

Market risk is the risk that investments in diversified mutual funds are exposed to, caused by changes in interest rates, exchange rates, stock exchange indicators and the level of volatility of these rates and indicators.

Interest rate risk

A portion of the debt bears interest at a fixed rate, whereas the interest related to the other portion is subsidized. Consequently, cash flow risk is minimal.

The YMCA is exposed to interest rate risk due to changes in the prime rate since the bankers' acceptances bear interest at variable rates. To manage this volatility, the YMCA uses interest-rate swap agreements to set the interest rates of the bankers' acceptances at 3.08% and that mature on June 30, 2020, and November 30, 2020.